## Appendix A to Subpart D of Part 5001

## ELEMENTS OF AN ACCEPTABLE FEASIBILITY STUDY

## **EXECUTIVE SUMMARY**

Provide an overview to describe the nature and scope of the proposed project, including the purpose, project location, design features, capacity, and estimated capital costs. Include a summary of the feasibility determinations made for each applicable component.

	ECONOMIC
What is it?	Cost benefit analysis
What are the factors to	Minimum amount of inputs (labor, infrastructure, utilities, renewable resources,
consider?	feedstocks) to operate successfully
	Contracts in place and contracts to be negotiated, including terms and renewals
	Environmental risks
	Cost of project relative to the increase in revenues or benefits provided
	Overall economic impact of project including new markets created and economic
	development

	MARKET
What is it?	Analysis of the current and future market potential, competition, sales or service
	estimations including current and prospective buyers or users
What are the factors to	Competition
consider?	Type of project: service, product or commodity based
	Target market, new versus established
	End user analysis, captive versus competitive
	By-product revenue streams
	Industry risk

	TECHNICAL
What is it?	Analyzing the reliability of the technology to be used and/or the analysis of the delivery
	of goods or services, including transportation, business location, and the need for
	technology, materials, and labor.
What are the factors to	Commercial availability
consider?	Product and process success record and duplication of results
	Experience of the service providers
	Roads, rail, airport infrastructure
	Need for local transportation
	Labor market
	Availability of materials
	Use, age, and reliability of technology
	Construction risk

	FINANCIAL
What is it?	Analysis of the operation to achieve sufficient income, credit, and cashflow to
	financially sustain the project over the long term and meet all debt obligations.

What are the factors to	Commercial or project underwriting
consider?	Management's assumptions
	Accounting policies
	Source of repayment
	Dependency on other entities
	Equity contribution
	Market demand forecast
	Peer industry comparison
	Cost-accounting system
	Availability of short-term credit
	Adequacy of raw materials and supplies
	Sensitivity analysis

	MANAGEMENT
What is it?	Analysis of the legal structure of the business or operation; ownership, board and
	management analysis.
What are the factors to	History of the business or organization
consider?	Professional and educational background
	Experience
	Skills
	Qualifications necessary to implement the project

RECOMMENDATION
Conclude with an opinion and recommendation presented by the consultant

QUALIFICATIONS
Provide a resume or statement of qualifications of the author of the feasibility study, including prior experience.

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